

No.12040/18/2014-TRG(FTC/IR)
Government of India
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training
[Training Division]

Block-4, Old JNU Campus
New Mehrauli Road, New Delhi-67
Dated – May 19, 2014

TRAINING CIRCULAR

Subject: Group Training Course in “Environmentally Sustainable Urban Transport Planning” to be held in Japan from August 27 to October 11, 2014 under the Technical Cooperation Programme of the Government of Japan.

The undersigned is directed to state that the Japan International Cooperation Agency (JICA) has invited applications for the above mentioned training programme to be held in Japan from August 27 to October 11, 2014 under the Technical Cooperation Programme of the Government of Japan.

2. The programme aims to raise awareness for its importance and to call for action to promote environmentally raise awareness for its importance and to call for action to promote environmentally sustainable urban transportation system and city planning based on the concept of “green economy” with the initiatives of the central/local governmental organizations related to urban transport, environment and city planning in the participating countries.
3. The program is offered to mid-level administrative officials who belong to one of the following organizations; the Department of Public Transportation, the Department of Environment, and the Department of City Planning or other related agencies.
4. The applying organizations are expected to select those candidates who belong to one of the following organizations; the Department of Public Transportation, the Department of Environment, and the Department of City Planning or other related agencies with more than three (3) years of working experience in the administration of the concerned office. The nominees for this course should be a graduate; should have competent command over spoken and written English; must be in good health (both physically and mentally); must not be a part of military service and be between ages of thirty (30) and fifty (50) years.
5. In addition to above, the following information in respect of the nominated officers may please be mentioned while furnishing the nomination:-
 - a) Whether attended any foreign training programme in the past? If so, the duration/detail thereof;
 - b) Whether cleared from vigilance angle;
 - c) Age;
 - d) Whether working in North East State/J&K;
 - e) A brief in 50-100 words justifying the nomination.
6. The course covers the cost of a round-trip air ticket between international airport designated by JICA and Japan; travel insurance from the time of arrival in Japan to departure from Japan; allowances for (accommodation, living expenses, outfit and shipping); expenses for JICA study tours and free medical care for participants who may fall ill after reaching Japan (costs relating to pre-existing illness, pregnancy, or dental treatment are not included).

...2/-

7. It is therefore requested that the nomination of suitable candidates may please be forwarded **(in duplicate)** in JICA's prescribed form (available in persmin.nic.in→DOPT→Training Wing→Circular→JICA) to this Department duly authenticated by the HOD of the concerned department in accordance with the eligibility criteria.

8. The applications should reach this Department through the Administrative Ministry/State Government not later than **June 18, 2014**. Nominations received after the prescribed date will not be considered. The details of the programme may be drawn from Ministry of Personnel, Public Grievances and Pensions' website (persmin.nic.in).



(N.K. Wadhwa)

Under Secretary to the Government of India

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Copy to:

- a) The Secretary, Ministry of Road Transport & Highways, Transport Bhawan, Sansad Marg, New Delhi-110001
- b) The Secretary, Ministry of Railways, Rail Bhavan, Rafi Marg, New Delhi-110001
- c) The Secretary, Ministry of Environment & Forests, Paryavaran Bhavan, CGO Complex, Lodhi Road, New Delhi-110003
- d) The Secretary, Ministry of Housing & Urban Poverty Alleviation, Nirman Bhavan, New Delhi-110001
- e) The Chief Secretaries to all the State Governments/Union Territories(with request to circulate the same amongst their related Departments/Organizations),
- f) NIC with request to post the circular along with the JICA's circular on this Department's website.



GROUP AND REGION-FOCUSED TRAINING

GENERAL INFORMATION ON

**ENVIRONMENTALLY SUSTAINABLE
URBAN TRANSPORT PLANNING**

**課題別研修「環境的に持続可能な都市交通計画」
JFY 2014**

NO. J1404369 / ID. 1480844

Course Period in Japan: From August 27, 2014 to October 11, 2014

This information pertains to one of the Group and Region-Focused Training of the Japan International Cooperation Agency (JICA), which shall be implemented as part of the Official Development Assistance of the Government of Japan based on bilateral agreement between both Governments.

I. Concept

Background

In many cities in the world, we have seen drastic population growth and economic expansion induced by industrialization and urbanization for the past several decades. The rapid growth has also brought about an expansion of demands in the transport sector, but many of the cities have been developed without well-designed appropriate plans, resulting in serious delays in the development of the required infrastructure and the provision of public services. As a result, many cities have been seriously affected by various socio-economic and environmental problems relating to transport. These range from air pollution, public health, noise pollution and traffic congestion caused by automobiles to the subsequent economic losses such as inefficient use of energy and loss of potential natural habitats and land resources.

While transport development is essential to socio-economic needs, balancing these needs with the need to protect the environment for future generations should be at the heart of the overall transport policy, planning and development. In this context, the Ministry of Environment of the Government of Japan and the United Nations Centre for Regional Development (UNCRD) jointly initiated the Asian Environmentally Sustainable Transport (hereafter as “EST”) Initiative since 2004 in order to create a new paradigm in the transport sector.

Under the initiative, the Regional EST Forum in Asia has been organized as an important strategic and knowledge platform in the region, participated by twenty-two Asian countries, various international organizations and experts. The First Forum, held in Japan, agreed with the Aichi Statement (2005), calling for the formulation of an integrated EST approach at local, national and regional levels in twelve thematic areas to deal with the multisectoral and crosscutting nature of EST.

Follow-up discussions on the implementation of the Aichi Statement were happened during the Second and Third Forum where the discussions focused on the different co-benefits of EST. At the Fourth Forum in Korea, the Seoul Statement (2009) was adopted towards the promotion of EST for a Low Carbon Society and Green Growth in Asia. The latest Fifth Forum in Thailand resulted in the Bangkok 2020 Declaration (2010). With the 20 EST Goals, it is expected to influence the decisions of governments and various transport stakeholders over the next decade.

The importance of EST has been acknowledged at the East Asian Summit (EAS-2007), G8 + Asia Transport Ministers' Declaration (MEET-2009), and most recently, in the UN Secretary-General's report on transport in which the Bangkok 2020 Declaration is recognized as an important regional consensus. Lastly, learning from Asia, Inter-American Development Bank (IDB) together with other international organizations organized the inaugural Regional EST Forum in Latin America in Bogotá, Columbia in June 2011.

Not only at regional level, but also at national level, various EST activities have been organized by countries, including the national EST Training Workshops and the formulation of National EST Strategies. Also, forty-four Asian Mayors from sixteen countries have signed the Kyoto Declaration adopted at the Asian Mayor's Policy Dialogue in 2007 for the Promotion of EST in Cities.

With these backgrounds, JICA has implemented the training program on the theme of urban environment and transport to build the capacity of officials in the field of urban environment and transportation since 2004 with the aim of increasing awareness and encouraging action to facilitate changeover to environment-friendly means of transport. In particular, the new program started in 2009 also aimed to provide the participants with a better understanding of the concept of EST and a venue for sharing their ideas and experiences to incorporate the concept. The program also offers the participants an opportunity not only to learn from Japanese experiences but to exchange ideas, experiences, and technical expertise among the participants.

From fiscal year 2012, JICA Chubu International Center, one of the JICA regional centers located in Nagoya city, and United Nations Centre for Regional Development (UNCRD) offer new concept of "green economy (reducing carbon emissions and pollution, and growing income and employment in local community driven by public and private investments)". Now this program is designed for central and local government officers to bring awareness and encourage introducing environmentally sustainable not just "Urban Transportation System" but also "City Planning" based on the idea of "greening the urban economy".

For what?

Environment-friendly transportation system and city planning are becoming increasingly important and considered as the future system in many countries. The program aims to raise awareness for its importance and to call for action to promote environmentally sustainable urban transportation system and city planning based on the concept of "green economy" with the initiatives of the central/local governmental organizations related to urban transport, environment and city planning in the participating countries.

For whom?

This program is offered to mid-level administrative officials who belong to one of the following organizations; the Department of Public Transportation, the Department of Environment, and the Department of City Planning or other related agencies.

How?

Participants will have opportunities to learn about various approaches and strategies to implement EST promotion in Japan. The participants will formulate an Action Plan describing what the participants will be doing after they return to home country.

II. Description

1. **Title:** Environmentally Sustainable Urban Transport Planning (J1404369)
2. **Course Period in JAPAN**
August 27 to October 11, 2014
3. **Target Regions or Countries**
Brazil, Cambodia, Ethiopia, India, Indonesia, Kenya, Kosovo, Laos, Myanmar, Pakistan, Peru, South Africa, Sri Lanka, Thailand, Timor-Leste
4. **Eligible / Target Organization**
This program is designed for central and local government officers (who belong either to the Department of Public Transport, Department of Environment, and Department of City Planning or other related agencies) to bring awareness and encourage introducing environmentally sustainable urban transportation system and city planning based on the concept of "Green Economy".
5. **Course Capacity (Upper limit of Participants)**
15 participants
6. **Language to be used in this program**
English
7. **Course Objective**
Policies formulated for solution development to promote environmentally sustainable urban transportation system and city planning shall be approved at the respective participating organizations, and the policies shall be proposed to the Department of Transport, the Department of Environment and Department of City Planning or the relevant organizations and authorities in their own countries.
8. **Overall Goal:**
The policies, programs and projects to be formulated shall be implemented to develop environmentally sustainable urban transportation system and city planning effectively, leading to the capacity building and performance upgrading of those officials engaged in administration of transport system management and urban environment management.

9. Expected Module Output and Contents :

This program consists of the following components. Details on each component are given below:

Preliminary Phase in a participant's home country <i>Participating organizations make required preparation for the Program in the respective country.</i>		
Expected Module Output	Activities	
【Module1】 Review and analysis of the current situation and issues of environmentally sustainable urban transport system and city planning.	<ul style="list-style-type: none"> • Preparing the Inception Report, summarizing the review and analysis of the current situation and problems related to urban transport and environment • Presentation of the Inception Report • Identifying the issues of their own countries through discussions 	
Core Phase in Japan <i>Participants dispatched by the organizations attend the Program implemented in Japan.</i>		
Expected Module Output	Subjects/Agendas	Methodology
【Module2】 Identifying the direction and extension methods of policies, programs and projects for environmentally sustainable urban transportation system and city planning promotion, referring to Japan's Cases	<ul style="list-style-type: none"> • Administration in Japan • Urban environment and transport, and introduction of EST concept • International Initiatives and programs • Urban planning, Land use and Transport planning • TDM, NMT, LRT • Green Technology contributing to "Green Economy" • Sustainable Urban Development • Intelligent Transport System (ITS) • Urban environment and transport policies in Japan • Clean fuels suitable to automobiles • Financial measures to promote EST • Environment assessment 	Lecture Field visit Discussion
【Module3】 Identifying the issues and key points for EST promotion	Considering and analyzing of the issues, and identifying the prioritized activities for EST promotion.	Exercise Discussion
【Module4】 Drafting of a principal Action Plan	Drafting a principal Action Plan on the priority issues through exercises and discussions.	Exercise Discussion
Finalization Phase in a participant's home country <i>Participating organizations produce final outputs by making use of results brought back by participants.</i>		
Expected Module Output	Activities	
【Module5】 Review and revision of the Action Plan, and submission of the Progress Report.	Submission of the Progress Report to JICA Chubu by January 10, 2015.	

Structure of Modules



Module1: Review and analysis of the current situation and issues of EST system and city planning.

Module2: Identifying the direction and extension methods of policies, programs and projects for EST system and city planning promotion, referring to Japan's Cases

Lectures

- Urban environment and transport, and introduction of EST concept
- International Initiatives and programs
- Urban planning, Land use and Transport planning
- Building resilient Community through EST measures
- Railway Development
- TDM, NMT, LRT
- Green Technology contributing to "Green Economy"
- Sustainable Urban Development
- Intelligent Transport System (ITS)
- Urban environment and transport policies in Japan
- Multi-Modal Integration in Japan
- Clean fuels suitable to automobiles
- Financial measures to promote EST
- Environment assessment
- Environmental measures for expressways

Field Visits

- Transit Oriented Development and Land Use
- Fuel conversion from waste edible oil
- Intelligent Transport System (ITS)
- Air quality monitoring system
- Traffic monitoring system in Aichi
- Vehicle Emission Standards
- Road Traffic Safety Measures
- Environmental measures for express ways
- Nagoya Municipal Transport (City bus and Subway)
- Guide-way Bus System
- Toyama Compact City with LRT, and Share Bike



Module3: Identifying the issues and key points for EST promotion

Module4: Drafting of a principal Action Plan

Module5: Review and revision of the Action Plan, and propose the plan to higher or relevant organizations.

Reference Program Schedule in previous year (2013)

Date	Time	Theme/Contents
7-Nov		Arrival in Japan
8-Nov	AM	LECTURE & FIELD VISIT: Urban Planning & Land Use, Nagoya Miniture
	PM	LECTURE: Urban Planning, Land Use and Transportation Planning towards Sustainable Cities
9,10-Nov		Holiday
11-Nov	AM/PM	Inception Report Presentation
12-Nov	AM/PM	Inception Report Presentation
13-Nov	AM/PM	LECTURE: Traffic Demand Management (TDM)/ Non Motorized Transport (NMT) and their Co-benefit
14-Nov	AM	LECTURE: Overview of Urban Transportation and Environmental issues, Concept of EST, and Win-win Solutions for Climate Change and Transport, International Initiatives/Programmes on Environment and Transport
	PM	FIELD VISIT: TOD and Urban Planning around Nagoya Station/ Pedestrian Deck, Connectivity around Kachigawa station
15-Nov	AM/PM	Review of the Week: summarizing lectures and field visit findings/ Group Presentation on summary of each theme/topic and Perception Sharing
16,17-Nov		Holiday
18-Nov	AM	LECTURE: Environmental Impact Assessment in Aichi Pref.
	PM	LECTURE: EST and Finance
19-Nov	AM	LECTURE & FIELD VISIT: Public Transport in Nagoya
	PM	LECTURE & FIELD VISIT: Nagoya Guideway Bus System [BRT]
20-Nov	AM	LECTURE & FIELD VISIT: Road Safety (Community Road) Community zone in Ueno Area
	PM	LECTURE: Barrier Free and Social inclusiveness
21-Nov	AM	LECTURE: Environmental Measures of Expressway
	PM	FIELD VISIT: Environmental Measures of Expressway
22-Nov	AM/PM	Review of the Week: summarizing lectures and field visit findings/ Group Presentation on summary of each theme/topic and Perception Sharing
23,24-Nov		Holiday
25-Nov	AM	Move to Yokohama (by Bus)
	PM	FIELD VISIT: Land Use and Development in Yokohama Bay Area
26-Nov	AM/PM	LECTURE: Win-win Situations between Climate Change Mitigation and Local Development: The Case of the Urban Transportation Sector/ EXERCISE: Co-benefit Planning Tool Workshop & Discussion
27-Nov	AM	LECTURE: Urban Environment and Transport Policy in Japan
	PM	LECTURE: Transportation Policy and Integrated Transport Modes in Japan FIELD VISIT: Shibuya Scramble Crossing & Community Bus

28-Nov	AM	LECTURE & FIELD VISIT: Road Safety (Road maintenance)
	PM	FIELD VISIT: Land use in Akihabara
29-Nov	AM	LECTURE: Cleaner Fuel
	PM	LECTURE: Railways Development for EST
30-Nov	AM	FIELD VISIT: People-centered Land Use in Tokyo/ Land Development around Marunouchi area/ Pedestrian Paradise in Ginza
	PM	Move to Nagoya (by Shinkansen)
1-Dec		Holiday
2-Dec	AM/PM	Review of the Week: summarizing lectures and field visit findings/ Group Presentation on summary of each theme/topic and Perception Sharing
3-Dec	AM	LECTURE & FIELD VISIT: Strategy for Green Economy and Green Growth
	PM	LECTURE & FIELD VISIT: Building Smart City through ITS
4-Dec	AM	Move to Toyama (by Bus)
	PM	FIELD VISIT: Share Bike in Toyama
5-Dec	AM	LECTURE & FIELD VISIT: Compact City with LRT
	PM	Move to Nagoya (by Bus)
6-Dec	AM/PM	Review of the Week: summarizing lectures and field visit findings/ Group Presentation on summary of each theme/topic and Perception Sharing
7,8-Dec		Holiday
9-Dec	AM	LECTURE: ITS in EST
	PM	LECTURE & FIELD VISIT: Statutory Vehicle Inspection & Maintenance (I/M)
10-Dec	AM	LECTURE & FIELD VISIT: Air Pollution Monitoring System in Aichi
	PM	LECTURE & FIELD VISIT: Traffic Control System in Aichi Pref. Gov. & ITS
11-Dec	AM	Move to Kyoto (by Shinkansen)
	PM	FIELD VISIT: Kyoto Traffic congestion caused by tourists
12-Dec	AM	LECTURE: TDM Policy and Tourism in Kyoto
	PM	LECTURE & FIELD VISIT: Biofuel
		Move to Nagoya (by Shinkansen)
13-Dec	AM/PM	Review of the Week: summarizing lectures and field visit findings/ Group Presentation on summary of each theme/topic and Perception Sharing
14,15-Dec		Holiday
16-Dec	AM/PM	Action Plan Preparation
17-Dec	AM/PM	Action Plan Preparation
18-Dec	AM/PM	Action Plan Presentation
19-Dec	AM/PM	Action Plan Presentation
20-Dec		Departure

III. Conditions and Procedures for Application

1. Expectations from the Participating Organizations:

- (1) This program is designed primarily for organizations that intend to address specific issues or problems identified in their operation. Participating organizations are expected to use the project for those specific purposes.
- (2) This program is enriched with contents and facilitation schemes specially developed in collaboration with relevant prominent organizations in Japan. These special features enable the project to meet specific requirements of applying organizations and effectively facilitate them toward solutions for the issues and problems.

2. Nominee Qualifications:

Applying organizations are expected to select nominees who meet the following qualifications.

(1) Essential Qualifications

- 1) **Current Duties:** be a mid-level central/local government officer who belongs either to the Department of Public Transport, Department of Environment, and Department of City Planning or other related agencies.
- 2) **Experience in the relevant field:** have more than 3 years working experience in the administration of urban transport, environment, or city planning.
- 3) **Educational Background:** be a graduate of university
- 4) **Language:** have a competent command of spoken and written English which is equal to TOEFL iBT 100 or more (This workshop includes active participation in discussions, action plan development, thus requires high competence of English ability. Please attach an official certificate for English ability such as TOEFL, TOEIC etc, if possible.)
- 5) **Health:** must be in good health, both physically and mentally, to participate in the Program in Japan.
- 6) Must not be serving any form of military service.

(2) Recommendable Qualifications

Age: be between the ages of thirty (30) and fifty (50) years

3. Required Documents for Application

- (1) **Application Form:** The Application Form is available at the JICA office (or the Embassy of Japan). Please submit a type-written application form.

*Pregnancy

Pregnant participants are strictly requested to attach the following documents in order to minimize the risk for their health.

- ① letter of the participant's consent to bear economic and physical risks
- ② letter of consent from the participant's supervisor

- ③ doctor's letter with permission of her training participation.

Please ask JICA Staff for the details.

- (2) **Photocopy of passport:** to be submitted with the application form, if you possess your passport which you will carry when entering Japan for this program. If not, you are requested to submit its photocopy as soon as you obtain it.

*Photocopy should include the followings:

Name, Date of birth, Nationality, Sex, Passport number and Expire date

- (3) **Nominee's English Score Sheet:** to be submitted with the Application Form. If you have any official documentation of English ability (e.g., TOEFL, TOEIC, IELTS)

- (4) **Inception Report:** Each nominee is requested to prepare a report explaining the present situation of her/his own job in her/his home country (organization), as well as to introduce her/his job description and own interest. This report should be typed in the attached form at ANNEX 1 and submitted with the application form. The report will be a reference for selecting training participants.

Note: Accepted participants are required to make presentation material based on the report in order to share it at beginning of training program. Using Microsoft Power Point is preferred.

4. Procedure for Application and Selection

(1) Submitting the Application Documents

Closing date for applications: Please inquire to the JICA office (or the Embassy of Japan).

After receiving applications, the JICA office (or the Embassy of Japan) will send them to the JICA Chubu Center in JAPAN by June 30, 2014.

(2) Selection

After receiving the documents through proper channels from your government, the JICA office (or the Embassy of Japan) will conduct screenings, and then forward the documents to the JICA Chubu Center in Japan. Selection will be made by the JICA Chubu Center in consultation with concerned organizations in Japan. The applying organization with the best intention to utilize the opportunity of this program will be highly valued in the selection.

(3) Notice of Acceptance

Notification of results will be made by the JICA office (or the Embassy of Japan) **not later than July 25, 2014.**

5. Conditions for Attendance:

- (1) to strictly adhere to the program schedule.
(2) not to change the program topics.

- (3) not to extend the period of stay in Japan.
- (4) not to be accompanied by family members during the program.
- (5) to return to home countries at the end of the program in accordance with the travel schedule designated by JICA.
- (6) to refrain from engaging in any political activities, or any form of employment for profit or gain.
- (7) to observe Japanese laws and ordinances. If there is any violation of said laws and ordinances, participants may be required to return part or all of the training expenditure depending on the severity of said violation.
- (8) to observe the rules and regulations of the accommodation and not to change the accommodation designated by JICA.

IV. Administrative Arrangements

1. Organizer:

(1) Name: JICA Chubu

(2) Contact: Ms. SAITO Mihoko [cbictp1@jica.go.jp]

✕Please insert “training course number & the title” in the subject when emailing.

For instance, “J1404369 & Environmentally Sustainable Urban Transport Planning”

2. Travel to Japan:

(1) Air Ticket: The cost of a round-trip ticket between an international airport designated by JICA and Japan will be borne by JICA.

(2) Travel Insurance: Coverage is from time of arrival up to departure in Japan. Thus traveling time outside Japan will not be covered.

3. Accommodation in Japan:

JICA will arrange the following accommodations for the participants in Japan:

JICA Chubu International Center (JICA Chubu)

Address: 4-60-7 Hiraike-cho, Nakamura-ku, Nagoya 453-0872, Japan

TEL: +81-52-533-0220 FAX: +81-52-564-3751

(where “81” is the country code for Japan, and “52” is the local area code)

If there is no vacancy at JICA Chubu, JICA will arrange alternative accommodations for the participants.

4. Expenses:

The following expenses will be provided for the participants by JICA:

(1) Allowances for accommodation, meals, living expenses, outfit, and shipping

(2) Expenses for study tours (basically in the form of train tickets).

(3) Free medical care for participants who become ill after arriving in Japan (costs related to pre-existing illness, pregnancy, or dental treatment are not included)

(4) Expenses for program implementation, including materials

For more details, please see “III. ALLOWANCES” of the brochure for participants titled “KENSU-IN GUIDE BOOK,” which will be given before departure for Japan.

5. Pre-departure Orientation:

A pre-departure orientation will be held at the respective country’s JICA office (or Japanese Embassy), to provide participants with details on travel to Japan, conditions of the workshop, and other matters.

V. Other Information

Development Education and Exchange with Local Communities:

For the promotion of mutual friendship, JICA Chubu encourages international exchange between the JICA participants and local communities including students as a part of development education program. You are expected to contribute by attending such activities and will possibly be asked to introduce the society, economy and culture of your home country. The participant's ethnic costume on such exchange programs will be highly welcomed by school children as well as local residents.

INCEPTION REPORT

Applicants are requested to prepare an Inception Report, which explains specific urban environment problems caused by transportation, their countermeasures, and constraints dealt by your organization. The Inception Report should be typewritten (12 point font) in English on A4 size paper, and submitted together with the Application Form .

Please indicate the following on the cover page.

- Name of country
- Name of applicant
- Name of organization

Contents to be reported as follows: Description of the environmental problem specially caused by traffic pollution in your country.

1. Describe the following with available documents or statistical data.
 - (1) Environmental trends and conditions associated with transport sector (since last 10 years)
 - (2) Driving forces/causes of such environmental problems in the transport sector
 - (3) Existing policy initiatives/measures at different level (Govt., NGOs, and others)
 - (4) Policy/knowledge/information gap in relation to environment and the transport sector
2. Description of the present situation of transport infrastructure in your country
 - (1) Present situation of traffic action
 - (2) Difficulties/challenges in promoting environmental-friendly transportation/ infrastructures
3. Long/Short-term Strategy of your organization on urban environment and transportation
 - (1) Overall strategy of your country
 - (2) How your organization is contributing towards achieving/meeting the overall national strategy
4. Achievement goals in connection with your role while you are in Japan
Describe specific goals you would like to achieve while you are in Japan. The goals are to be connected with your role/duties.

For Your Reference

JICA and Capacity Development

The key concept underpinning JICA operations since its establishment in 1974 has been the conviction that “capacity development” is central to the socioeconomic development of any country, regardless of the specific operational scheme one may be undertaking, i.e. expert assignments, development projects, development study projects, training programs, JOCV programs, etc.

Within this wide range of programs, Training Programs have long occupied an important place in JICA operations. Conducted in Japan, they provide partner countries with opportunities to acquire practical knowledge accumulated in Japanese society. Participants dispatched by partner countries might find useful knowledge and re-create their own knowledge for enhancement of their own capacity or that of the organization and society to which they belong.

About 460 pre-organized programs cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs are being customized to address the specific needs of different target organizations, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan was the first non-Western country to successfully modernize its society and industrialize its economy. At the core of this process, which started more than 140 years ago, was the “*adopt and adapt*” concept by which a wide range of appropriate skills and knowledge have been imported from developed countries; these skills and knowledge have been adapted and/or improved using local skills, knowledge and initiatives. They finally became internalized in Japanese society to suit its local needs and conditions.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from this “*adoption and adaptation*” process, which, of course, has been accompanied by countless failures and errors behind the success stories. We presume that such experiences, both successful and unsuccessful, will be useful to our partners who are trying to address the challenges currently faced by developing countries.

However, it is rather challenging to share with our partners this whole body of Japan’s developmental experience. This difficulty has to do, in part, with the challenge of explaining a body of “tacit knowledge,” a type of knowledge that cannot fully be expressed in words or numbers. Adding to this difficulty are the social and cultural systems of Japan that vastly differ from those of other Western industrialized countries, and hence still remain unfamiliar to many partner countries. Simply stated, coming to Japan might be one way of overcoming such a cultural gap.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.



CORRESPONDENCE

For enquiries and further information, please contact the JICA office or the Embassy of Japan. Further, address correspondence to:

JICA Chubu International Center (JICA Chubu)

Address: 4-60-7 Hiraike-cho, Nakamura-ku, Nagoya 453-0872, Japan

TEL: +81-52-533-0220 FAX: +81-52-564-3751