No.34/23/2009-EO(F) Government of India Ministry of Personnel, P.G. and Pensions Department of Personnel & Training

> North Block, New Delhi-1 Dated they, March 2009.

TRAINING CIRCULAR

Subject : A Seminar on Economic Development Policies- Strategy for Sustainable Growth (A) to be held in Japan from 28/06/2009 to 01/08/2009 (Core Phase).

The undersigned is directed to state that the Japan International Cooperation Agency (JICA), under the Technical Cooperation Programme of the Government of Japan has invited applications for a Seminar on Economic Development Policies- Strategy for Sustainable Growth (A). The total duration of the programme is from March 2009 to October 2009, out of this, the Core Phase, from 28/6/2009 to 1/8/2009, will be held in Japan. The Preliminary Phase and the finalization Phase will be held in the candidate's home country. The details of the programme and the application form may be drawn from Ministry of Personnel, Public Grievances and Pensions website (persmin.nic.in).

2. The Course is meant for Central Government organizations that are responsible for the formulation and reform of the economic development policies.

3. The candidate should be an official of the Central Government who is engaged in economic policy formulation and economic development reform having more than seven years experience in the above field; be a university graduate in economics, or have proper experience and knowledge on economic development policy and planning; be between the ages of thirty and forty years of age; be proficient in both written and spoken English; be in good health, both physically and mentally to undergo the training and not be serving in any form of military service.

4. The JICA covers the cost of a round-trip ticket between an international airport designated by JICA and Japan; travel insurance from arrival to departure in Japan; and includes allowances for accommodation, living expenses, outfit and shipping; expenses for study tours; free medical care for participants who may fall ill after arriving in Japan (costs related to pre-existing illness, pregnancy, or dental treatment are <u>not</u> included). The participants are not allowed to take any family member during the training course.

5. It is requested that the nomination of the suitable candidates may please be forwarded to this Department in accordance with the eligibility criteria and the terms and conditions of the JICA Circular dated 13th March 2009. The Ministry/ State Governments may sponsor the names of only Government/ Public Sector Undertaking functionary.

6. The nomination details should be submitted in the JICA's prescribed proformas (A2A3 Forms), duly authenticated by the Department concerned alongwith the country report.

7. The applications should reach this Department <u>through proper channel</u> not later than 20th April 2009. Nominations received after the prescribed date will not be considered. The circular inviting applications for training courses is available on this Department's website persmin.nic.in

(Trishaljit Sethi) Director

1) Department of Economic Affairs, North Block, New Delhi.

- 2) Department of Commerce, Udyog Bhavan, New Delhi.
- All State Governments/ Union Territories. [With the request to circulate it amongst the related organizations]
- 4) Director (Technical), NIC with the request to post the circular along with the JICA's circular and the enclosed application Proformas on the Department's website



Japan International Cooperation Agency (Government of Japan)

No. 24/GT-CP/2009

13th March, 2009

Dear Mr. R.K. Kharb,

A Seminar on Economic Development Policies – Strategy for Sustainable Growth (A) will be held in Japan from 28th June, 2009 to 1st August, 2009 under the Technical Cooperation Programme of the Government of Japan.

We are forwarding herewith two copies of the General Information Booklet on the above offer. It is requested that the following documents of the selected candidate may please be submitted to this office by 24^{th} April, 2008:-

(1) The Nomination Form A2A3 together with the medical history questionnaire

- (2) The filled in Questionnaire
- (3) The desired Position Paper
- (4) The desired Statement

Further details are available in the General Information Booklet. It may be noted that the completed Questionnaire, Position Paper and Statement are essential for screening of applications.

It is further informed that 10 slots have been offered globally for the above mentioned course. Therefore, it would be much appreciated if you could take further necessary action and submit the nomination(s) of suitable candidate(s) to this office by the designated date.

With regards,

Yours sincerely,

Yumiko Asakuma) Senior Representative

Encl: As stated above. Mr. R.K. Kharb Desk Officer Department of Personnel and Training Ministry of Personnel, Public Grievances and Pensions North Block New Delhi

Copy to:-

Ms. Arun Prabha, Under Secretary (PMU and Trg.), Department of Economic Affairs, Ministry of Finance, New Delhi.

JICA India Office 3rd Floor, DLF Centre, Sansad Marg, New Delhi-110 001, INDIA TEL.: (91-11) 23714362/4363/7090, 23356200 FAX : (91-11) 23715066 & 23738389



TRAINING AND DIALOGUE PROGRAMS

GENERAL INFORMATION ON

SEMINAR ON ECONOMIC DEVELOPMENT POLICIES

-Strategy for Sustainable Growth-(A) 集団研修「経済政策セミナー(A)」 JFY 2009

<Type: Solution Creation / 類型:課題解決促進型> NO. J09-00634 / ID. 0980040 From March 2009 to October 2009 Seminar in Japan: From June 28, 2009 to August 1, 2009

This information pertains to one of the Training and Dialogue Programs of the Japan International Cooperation Agency (JICA), which shall be implemented as part of the Official Development Assistance of the Government of Japan based on bilateral agreement between both Governments.

I. Concept

Background

With the rapid progress of economic globalization, it is becoming the urgent matter for developing countries and transitional economies to maintain sound financial system, fiscal policy and economic policy, to strengthen capacity for policy making and management and to enhance market economy.

It is indispensable for sustainable economic growth to develop sound financial and public finance system, while tackling with any development issues needs stabilization and growth of macro economy.

This program consists of the following modules: 1) Role of government in market economies, 2) Lessons from Japan's economic development and current situations, 3) Global economic situation and lessons from emerging economies, 4) Utilization of financial resources and establishment of financial system and currency policy, and 5) Global financial crisis and establishment of a new development strategy.

Also this program aims to help the seminar participants clearly recognize issues on development of their own countries and propose a countermeasure through discussion on case studies of Japan's macro economic policy and its universality and particularity.

For what?

A policy proposal made as a result of the seminar will be shared among the relevant persons and organizations, which is expected to contribute to economic development policies of the participating country.

For whom?

This program is offered to central government organizations which are responsible for the formulation and reform of the economic development policies.

How?

Participants will acquire knowledge on 1) Role of government in market economies, 2) Lessons from Japan's economic development and current situations, 3) Global economic situation and lessons from emerging economies, 4) Utilization of financial resources and establishment of financial system and currency policy, and 5) Global financial crisis and establishment of a new development strategy, through a series of lecture and discussions conducted by Japanese experts and government officers, along with field trips to understand Japanese economy and society.

Also, participants are supposed to formulate a policy proposal on issues pertaining to each country's economic development issues, which is to be shared in relevant persons and organizations after returning to their home countries.

II. Description

1. Title (J-No.): Seminar on Economic Development Policies–Seminar for Sustainable Growth-(A) (J0900634)

2. Period of program

Duration of whole program: Preliminary Phase: (in a participant's home country) Core Phase in Japan: Finalization Phase: (in a participant's home country) March 2009 to October 2009 March 2009 to June 2009

June 28, 2009 to August 1, 2009 August 2009 to October 2009

3. Target Regions or Countries

Ethiopia, Laos, Papua New Guinea, Solomon, Yemen, Djibouti, Moldova, Zambia, India, and Ghana

4. Eligible / Target Organization

Central government organizations which are responsible for the formulation and reform of the economic development policies.

- 5. Total Number of Participants 10 participants
- 6. Language to be used in this program: English

7. Program Objective and Expected Outputs

A policy proposal formulated during the seminar in Japan based on analysis of the challenges of the economic development of the country is shared among relevant persons and organizations including the participants' organization.

To achieve this program objective, participants are expected to deepen understanding of the following issues;

- 1. Role of government in market economies,
- 2. Lessons from Japan's economic development and current situations,
- 3. Global economic situation and lessons from emerging economies,
- 4. Utilization of financial resources and establishment of financial system and currency policy, and
- 5. Global financial crisis and establishment of a new development strategy.

Also, the participants are supposed to;

6. Clarify the major problems and obstacles to be resolved in the light of economic development in each country, and

7. Formulate a policy proposal to resolve the problem identified throughout the seminar in Japan.

8. Overall Goal

The policy proposal contributes to the country's economic development and is reflected in the governments' economic policy.

9. Expected Module Output and Contents

This program consists of the following components.

(1) Preliminary Phase in a participant's home country	(1)	Preliminary	Phase in	a participant's	home country
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(March 2009 to June 2009)

Each applicant will prepare the following documents in consultation with applicant's organization in the respective country.

(i) Questionnaire (Annex 1)

(ii) Position Paper (Annex 2)

- (iii) Organization chart
- (iv) Statement (Annex 3)
- (v) Short Essay (Annex 4)

Note:

(i) to (iv) should be submitted together with the Nomination form (A2-3) by April 24, 2009.

(v) should be submitted on the first day of the seminar in Japan.

(2) Core Phase in Japan

(June 28, 2009 to August 1, 2009)

Participants dispatched by the organizations attend the program in Japan. For the details, please see page 5.

(3) Finalization Phase in a participant's home country

(August 2009 to October 2009)

Each participant is requested to;

- (i) Hold a session for presentation of the policy proposal and discussion on it with personnel of participant's organization and other relevant organization and to summarize the result of the discussion as Discussion Report,
- (ii) Revise the policy proposal based on the discussion result with further research and analysis and to compile final version of the policy proposal, and
- (iii) Submit the Discussion Report and the final version of the policy proposal to JICA until October 2, 2009. Detailed instruction is to be given during the seminar in Japan.

Contents of the Core Phase in Japan (Tentative)

<1st & 2nd Week>

(1) Program Orientation

(2) Position paper presentation

The participants are requested to make presentations at the early stage of the seminar.

(3) Lectures and discussions

The participants will have lectures and discussions concerning the following topics;

"Role of government in market economy"

- · Role of the government in the micro and macro economy
- Basic theory of development

"Lessons from Japan's economic development and current situation"

- Development policy and achievements in the modernization
- Recovery after WWII
- · High growth period and economic adjustment in the 1970s
- Global economy changes and its effects to Japan's economy
- · Current financial crisis and recovery policy

"Global economic situation and the lessons from emerging economies"

- · The current financial crisis and its effects to the world economy
- · Oil prices and other materials prices development
- · Sustainability of economic development
- · Obama's economic policy and its effects
- · Lessons from China

<3rd and 4th Week>

"Utilization of financial resources and establishment of financial resources and currency policy"

- Development strategy led by FDI
- · Benefits and risks of development dependent of foreign capital
- Lessons from Asian development policy
- 1997 Asian financial crisis and its lessons
- · Establishment of financial system and currency policy
- Utilization of domestic saving

"Global financial crisis and establishment of a new development strategy"

- Policy to enhance domestic demand
- Establishment of domestic financial system
- Role of global financial system
- Role of IMF and its reform
- (4) Field trips

(5) Workshop on "The return of economic nationalism" from The Economist (Feb. 7th 2009)

<5th Week>

- (6) Preparation of the draft policy proposals (with tutorials)
- (7) Presentation of the draft policy proposal

III. Conditions and Procedures for Application

1. Expectations for the Participating Organizations:

- (1) This program is designed primarily for organizations that intend to address specific issues or problems identified in their operation. Participating organizations are expected to use the project for those specific purposes.
- (2) This program is enriched with contents and facilitation schemes specially developed in collaboration with relevant prominent organizations in Japan. These special features enable the project to meet specific requirements of applying organizations and effectively facilitate them toward solutions for the issues and problems.
- (3) As this program is designed to facilitate organizations to come up with concrete solutions for their issues, participating organizations are expected to make due preparation before dispatching their participants to Japan by carrying out the activities of the Preliminary Phase described in section II-9.
- (4) Participating organizations are also expected to make the best use of the results achieved by their participants in Japan by carrying out the activities of the Finalization Phase described in section II-9.

2. Nominee Qualifications:

Applying Organizations are expected to select nominees who meet the following qualifications.

(1) Essential Qualifications

- A) Current Duties: <u>be an official of the central government who are</u> <u>engaged in economic policy formulation and economic development</u> <u>reform</u>,
- B) Experience in the relevant field: have more than seven (7) year experience in the field of economic policy formulation and economic development reform,
- **C)** *Educational Background*: be a graduate of university in economics, or those who have proper experience and knowledge on economic development policy and planning,
- D) Language: have a sufficient command of spoken and written English which is equal to <u>TOEFL CBT 213 (PBT 550) or more</u> (This workshop includes active participation in discussions and intensive policy proposal writing, thus requires high competence of English ability. Please attach an official certificate for English ability such as TOEFL, TOEIC etc.),
- E) Age: be between thirty (30) to forty (40) years of age, in principle,
- **F)** *Health*: must be in good health, both physically and mentally, to participate in the Program in Japan, and

*Pregnancy:

Pregnant participants are strictly requested to complete the required procedures before departure in order to minimize the risk for their health. The procedures include ①letter of the participant's consent to bear

economic and physical risks ②letter of consent from the participant's supervisor ③letter of consent from your Embassy in Japan, ④medical certificate. Please ask National Staffs in JICA office for the details.

G) Must not be serving any form of military service.

3. Procedure for Application and Selection:

(1) Submitting the Application Documents:

Closing date for application to the JICA Center in JAPAN: <u>April 24, 2009</u> <Required Documents for Application>

(1) Application Form (A2-3 Form)

(2) English score sheet (TOEFL, etc)

(3) Questionnaire (Annex 1)

(4) Position Paper (Annex 2)

(5) Organization chart

(6) Statement (Annex 3)

Note: Please confirm the closing date set by the respective country's JICA office or Embassy of Japan of your country to meet the final date in Japan.

(2) Selection:

After receiving the document(s) through due administrative procedures in the respective government, the respective country's JICA office (or Japanese Embassy) shall conduct screenings, and send the documents to the JICA Center in charge in Japan, which organizes this project.

Selection shall be made by the JICA Center in consultation with the organizations concerned in Japan based on submitted documents according to qualifications. The organization with intention to utilize the opportunity of this program will be highly valued in the selection.

(3) Notice of Acceptance

Notification of results shall be made by the respective country's JICA office (or Embassy of Japan) to the respective Government by <u>not later</u> than May 29, 2009.

4. Conditions for Attendance:

- (1) to observe the schedule of the program,
- (2) not to change the program subjects or extend the period of stay in Japan,
- (3) not to bring any members of their family,
- (4) to return to their home countries at the end of the program in Japan according to the travel schedule designated by JICA,
- (5) to refrain from engaging in political activities, or any form of employment for profit or gain,
- (6) to observe the rules and regulations of their place of accommodation and not to change the accommodation designated by JICA, and
- (7) to participate the whole program including a preparatory phase prior to the program in Japan.

IV. Administrative Arrangements

1. Organizer:

- (1) Name: JICA Tokyo
- (2) Contact: Mr. ISHIZUKA Fumiaki (ishizuka.fumiaki@jica.go.jp) Ms. ISHIGAMI Moe (ishigami.moe@ijce.org)

2. Implementing Partner:

(1) Training Institute of Economics, Economic and Social Research Institute (ESRI), Cabinet Office, Government of Japan

URL: <u>http://www.esri.go.jp/index-e.html</u>

(2) Nariai and Associates, a company represented by Prof. Osamu Nariai, Professor of Reitaku University and President of Reitaku Open College.

Osamu Nariai, born in 1948, after graduating from the University of Tokyo in 1973, entered the Economic Planning Agency (Now Cabinet Office) as economist. From September 1980 to 1982 he was posted to the Secretariat of the Organization for Economic Cooperation and Development (OECD) in Paris, France. Within the EPA, he served as Director of the Planning Division in the Planning Bureau. From November 1988 to March 1991 he was a fellow of the International Institute for Policy Studies (chaired by former Prime Minister Yasuhiro Nakasone)

Since April 1991 he has served as Professor of international economics at Reitaku University. As well as academic careers, he has been committed to technical cooperation in JICA and other organizations. In 2007 Ms. Sadako Ogata, President of JICA, awarded Prof. Nariai for his lots of contributions for technical cooperation operations conducted by JICA.

3. Travel to Japan

- (1) Air Ticket: The cost of a round-trip ticket between an international airport designated by JICA and Japan will be borne by JICA.
- (2) Travel Insurance: Term of Insurance: From arrival to departure in Japan. *the traveling time outside Japan shall not be covered.

4. Accommodation in Japan:

JICA will arrange the following accommodations for the participants in Japan:

JICA Tokyo International Center (JICA TOKYO) Address: 2-49-5 Nishihara, Shibuya-ku, Tokyo 151-0066, Japan TEL: 81-3-3485-7051 FAX: 81-3-3485-7904 ("81" is the country code for Japan, and "3" is the local area code) If there is no vacancy at <u>JICA TOKYO</u>, JICA will arrange alternative accommodations for the participants. Please refer to facility guide of TIC at its URL, http://www.jica.go.jp/english/contact/domestic/pdf/welcome.pdf

5. Expenses:

- The following expenses will be provided for the participants by JICA:
- (1) Allowances for accommodation, living expenses, outfit, and shipping
- (2) Expenses for study tours (basically in the form of train tickets)
- (3) Free medical care for participants who become ill after arriving in Japan (costs related to pre-existing illness, pregnancy, or dental treatment are NOT included)
- (4) Expenses for program implementation including materials For more details, please see p. 9-16 of the brochure for participants titled "KENSHU-IN GUIDE BOOK," which will be given to the selected participants before (or at the time of) the pre-departure orientation.

6. Pre-departure Orientation:

A pre-departure orientation will be held at the respective country's JICA office (or Japanese Embassy), to provide participants with details on travel to Japan, conditions of the workshop, and other matters.

V. Other Information

- 1. Due to the limited availability of the personal computers in JICA, participants are advised to **bring your own personal computer**, in order to prepare presentation and develop a policy proposal.
- 2. If you have a check on medical history of your application form, please write on detail about your condition and submit a certificate which your own doctor writes clearly you have no any obstacles to participate in the program.

VI. ANNEX

- 1. Questionnaire
- 2. Position Paper
- 3. Statement
- 4. Short Essay

Seminar on Economic Development Policies -Strategy for Sustainable Growth-(A) (JFY 2009)

Questionnaire

Applicants are requested to fill in this questionnaire and detach and submit it together with the Nomination Form (Form A2A3).

Name of Applicant: _____

Country: ______

1. Please select and tick () the most interesting issue among those listed below.

- () Industrial Development
- () Structural Adjustment
- () Macroeconomic Stabilization Policy
- () Financial Reform
- () Human Resources Development
- () Trade Policy
- () Regional Integration vs. Global Integration
- () Econometric Analysis
- () If not found in the above, please specify: (

)

2. Please tick () either Yes or No if you have studied or have any working knowledge of the subjects listed below.

		Ye	es	N	0
(1)	Macroeconomics	()	()
(2)	Microeconomics	()	()
(3)	Development Economics	()	()
(4)	Economic/Development Planning	()	()
(5)	International Economics	()	()
(6)	Japan's Economic Development	()	()
(7)	Econometrics	()	()
(8)	Statistics	()	()

3. Please state years of your experiences in the specialized fields listed below, if any.

(1)	Economic/Development Planning	years
(2)	Planning Administration	years
(3)	Regional Planning	years
(4)	Aid Administration	years

4. Please indicate the course title and its year if you have ever participated in any training courses organized by JICA.

Name of the course : Year of participation / country :

Name of the course : Year of participation / country :

Name of the course : Year of participation / country :

Seminar on Economic Development Policies — Strategy for Sustainable Growth—(A) (JFY 2009)

Position Paper

Position Paper should be typewritten on the following subjects in English, in double space on A-4 size paper with less than 10 pages in volume with less than 5 pages of tables and figures, and submitted together with the Nomination Form (Form A2A3).

The Paper should focus on the present economic development problems from policy maker's viewpoint. Please include the following points when you complete the paper.

- 1. Name of Applicant / Country
- 2. Name of Organization
- 3. Please describe the following subject matters.
 - (1) Overview of economic development in your country
 - (2) Current economic situation and economic problems in your country
 - (3) Policy direction to be taken to solve the problems described above

<NOTE>

As for the form of the paper, redundancy of basic information such as size of the country and population, etc. is not desirable. Please discuss the issues in the paper with utilizing the basic data and statistics.

The Paper submitted to JICA will serve as major materials in determining the acceptance of the applicants into the seminar and also will be used as discussion papers during the seminar.

Also, the economic development problem faced with in the applying countries should be well identified and defined so that it can motivate the seminar colleagues to start out efficient and effective discussions.

Seminar on Economic Development Policies — Strategy for Sustainable Growth—(A) (JFY 2009)

Statement

As having stated, the participating organizations are expected to make the best use of the results achieved by their participants in Japan by carrying out activities of Finalization Phase described in section II.

It is highly expected that the participating organization will make a necessary commitment on the Finalization Phase (Discuss on the Policy Proposal and revise it based on the discussion result) and implement the activities according to the Policy Proposal for betterment of the economic development policies.

In this regard, the statement below by director/manager who has the responsibility for the operation in the department/division that the participant belongs to is required in advance to make sure the commitment at an organizational level on the above-mentioned activities.

Please attach this page "Statement" with signature by the director/manager to the Nomination Form (A2A3).

"I nominate Mr./Ms. as a candidate for the Seminar on Economic Development Policies, on behalf of the government of , and hereby pledge our commitment at an organizational level for the progress of the policy proposal that will be formulated by the seminar participant."

Date:

Name of Signer:

Position:

Name of Organization:

(Signature)

Seminar on Economic Development Policies - Strategy for Sustainable Growth-(A) (JFY 2009)

Short Essay

Applicants are requested to prepare a short essay on your opinions and comments for the following article, "The return of economic nationalism" from The Economist. The essay should be typewritten in approximately 1,500 words and will be used as an important material for the workshop during the seminar.

This essay is not required to be attached to the Nomination Form. However, it should be submitted on the first day of the seminar, and also by E-mail (jicatic-jice@jica.go.jp).

The return of economic nationalism

February 7th 2009, The Economist

Illustration by Jon Berkeley

A spectre is rising. To bury it again, Barack Obama needs to take the lead

MANAGING a crisis as complex as this one has so far called for nuance and pragmatism rather than stridency and principle. Should governments prop up credit markets by offering guarantees or creating bad banks? Probably both. What package of fiscal stimulus would be most effective? It varies from one country to the next. Should banks be nationalised? Yes, in some circumstances. Only the foolish and the partisan have rejected (or embraced) any solutions categorically.



But the re-emergence of a spectre from the darkest period of modern history argues for a different, indeed strident, response. Economic nationalism—the urge to keep jobs and capital at home—is both turning the economic crisis into a political one and threatening the world with depression. If it is not buried again forthwith, the consequences will be dire.

Devil take the hindmost

Trade encourages specialisation, which brings prosperity; global capital markets, for all their problems, allocate money more efficiently than local ones; economic co-operation

encourages confidence and enhances security. Yet despite its obvious benefits, the globalised economy is under threat.

Congress is arguing about a clause in the \$800 billion-plus stimulus package that in its most extreme form would press for the use of American materials in public works. Earlier, Tim Geithner, the new treasury secretary, accused China of "manipulating" its currency, prompting snarls from Beijing. Around the world, carmakers have lobbied for support (see article), and some have got it. A host of industries, in countries from India to Ecuador, want help from their governments.

The grip of nationalism is tightest in banking (see article). In France and Britain, politicians pouring taxpayers' money into ailing banks are demanding that the cash be lent at home. Since banks are reducing overall lending, that means repatriating cash. Regulators are thinking nationally too. Switzerland now favours domestic loans by ignoring them in one measure of the capital its banks need to hold; foreign loans count in full.

Governments protect goods and capital largely in order to protect jobs. Around the world, workers are demanding help from the state with increasing panic. British strikers, quoting Gordon Brown's ill-chosen words back at him, are demanding that he provide "British jobs for British workers" (see article). In France more than 1m people stayed away from work on January 29th, marching for jobs and wages. In Greece police used tear gas to control farmers calling for even more subsidies.

Three arguments are raised in defence of economic nationalism: that it is justified commercially; that it is justified politically; and that it won't get very far. On the first point, some damaged banks may feel safer retreating to their home markets, where they understand the risks and benefit from scale; but that is a trend which governments should seek to counteract, not to encourage. On the second point, it is reasonable for politicians to want to spend taxpayers' money at home—so long as the costs of doing so are not unacceptably high.

In this case, however, the costs could be enormous. For the third argument—that protectionism will not get very far—is dangerously complacent. True, everybody sensible scoffs at Reed Smoot and Willis Hawley, the lawmakers who in 1930 exacerbated the Depression by raising American tariffs. But reasonable people opposed them at the time, and failed to stop them: 1,028 economists petitioned against their bill. Certainly, global supply-chains are more complex and harder to pick apart than in those days. But when nationalism is on the march, even commercial logic gets trampled underfoot.

The links that bind countries' economies together are under strain. World trade may well shrink this year for the first time since 1982. Net private-sector capital flows to the emerging markets are likely to fall to \$165 billion, from a peak of \$929 billion in 2007. Even if there were no policies to undermine it, globalisation is suffering its biggest reversal in the modern era.

Politicians know that, with support for open markets low and falling, they must be seen to do something; and policies designed to put something right at home can inadvertently eat away at the global system. An attempt to prop up Ireland's banks last year sucked deposits out of

Britain's. American plans to monitor domestic bank lending month by month will encourage lending at home rather than abroad. As countries try to save themselves they endanger each other.

The big question is what America will do. At some moments in this crisis it has shown the way—by agreeing to supply dollars to countries that needed them, and by guaranteeing the contracts of European banks when it rescued a big insurer. But the "Buy American" provisions in the stimulus bill are alarmingly nationalistic. They would not even boost American employment in the short run, because—just as with Smoot-Hawley—the inevitable retaliation would destroy more jobs at exporting firms. And the political consequences would be far worse than the economic ones. They would send a disastrous signal to the rest of the world: the champion of open markets is going it alone.

A time to act

Barack Obama says that he doesn't like "Buy American" (and the provisions have been softened in the Senate's version of the stimulus plan). That's good—but not enough. Mr Obama should veto the entire package unless they are removed. And he must go further, by championing three principles.

The first principle is co-ordination—especially in rescue packages, like the one that helped the rich world's banks last year. Countries' stimulus plans should be built around common principles, even if they differ in the details. Co-ordination is good economics, as well as good politics: combined plans are also more economically potent than national ones.

The second principle is forbearance. Each nation's stimulus plan should embrace open markets, even if some foreigners will benefit. Similarly, financial regulators should leave the re-regulation of cross-border banking until later, at an international level, rather than beggaring their neighbours by grabbing scarce capital, setting targets for domestic lending and drawing up rules with long-term consequences now.

The third principle is multilateralism. The IMF and the development banks should help to meet emerging markets' shortfall in capital. They need the structure and the resources to do so. The World Trade Organisation can help to shore up the trading system if its members pledge to complete the Doha round of trade talks and make good on their promise at last year's G20 meeting to put aside the arsenal of trade sanctions.

When economic conflict seems more likely than ever, what can persuade countries to give up their trade weapons? American leadership is the only chance. The international economic system depends upon a guarantor, prepared to back it during crises. In the 19th century Britain played that part. Nobody did between the wars, and the consequences were disastrous. Partly because of that mistake, America bravely sponsored a new economic order after the second world war.

Once again, the task of saving the world economy falls to America. Mr Obama must show that he is ready for it. If he is, he should kill any "Buy American" provisions. If he isn't, America and the rest of the world are in deep trouble.

For Your Reference

JICA and Capacity Development

The key concept underpinning JICA operations since its establishment in 1974 has been the conviction that "capacity development" is central to the socioeconomic development of any country, regardless of the specific operational scheme one may be undertaking, i.e. expert assignments, development projects, development study projects, training programs, JOCV programs, etc.

Within this wide range of programs, Training Programs have long occupied an important place in JICA operations. Conducted in Japan, they provide partner countries with opportunities to acquire practical knowledge accumulated in Japanese society. Participants dispatched by partner countries might find useful knowledge and re-create their own knowledge for enhancement of their own capacity or that of the organization and society to which they belong.

About 460 pre-organized programs cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs and are being customized to address the specific needs of different target organizations, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan was the first non-Western country to successfully modernize its society and industrialize its economy. At the core of this process, which started more than 140 years ago, was the "*adopt and adapt*" concept by which a wide range of appropriate skills and knowledge have been imported from developed countries; these skills and knowledge have been adapted and/or improved using local skills, knowledge and initiatives. They finally became internalized in Japanese society to suit its local needs and conditions.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from this "*adoption and adaptation*" process, which, of course, has been accompanied by countless failures and errors behind the success stories. We presume that such experiences, both successful and unsuccessful, will be useful to our partners who are trying to address the challenges currently faced by developing countries.

However, it is rather challenging to share with our partners this whole body of Japan's developmental experience. This difficulty has to do, in part, with the challenge of explaining a body of "tacit knowledge," a type of knowledge that cannot fully be expressed in words or numbers. Adding to this difficulty are the social and cultural systems of Japan that vastly differ from those of other Western industrialized countries, and hence still remain unfamiliar to many partner countries. Simply stated, coming to Japan might be one way of overcoming such a cultural gap.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.



CORRESPONDENCE

For enquiries and further information, please contact the JICA office or the Embassy of Japan. Further, address correspondence to:

JICA Tokyo International Center (JICA TOKYO) Address: 2-49-5 Nishihara, Shibuya-ku, Tokyo 151-0066, Japan TEL: +81-3-3485-7051 FAX: +81-3-3485-7904

Guidelines of Application Form for the JICA Training and Dialogue Program

The attached form is to be used to apply for the training and dialogue programs of the Japan International Cooperation Agency (JICA), which are implemented as part of the Official Development Assistance Program of the Government of Japan. Please complete the application form while referring to the following and consult with the respective country's JICA Office - or the Embassy of Japan if the former is not available - in your country for further information.

1. Parts of Application Form to be completed

1) Which part of the form should be submitted?

It depends on the type of training and dialogue program you are applying for.

>Application for Group and Region Focused Training Program

Official application and Parts A and B must be submitted.

>>Application for Country Focused Training Program including Counterpart Training Program

Part B will be submitted. Official application and Part A need not to be submitted

2) How many parts does the Application Form consist of?

The Application Form consists of three parts as follows;

Official Application

This part is to be confirmed and signed by the head of the relevant department/division of the organization which is applying.

Part A. Information on the Applying Organization

This part is to be confirmed by the head of the relevant department/division of the organization which is applying.

Part B. Information About the Nominee

This part is to be completed by the person who is nominated by the organization applying. <u>The applicants for Group and Region Focused Training Program are required to fill in **every** <u>item</u>. As for the applications for Country Focused Training Program including Counterpart Training Program and some specified International Dialogue Programs, it is required to fill in the designated "**required**" items as is shown on the Form.</u>

Please refer to the General Information to find out which type the training and dialogue program that your organization applies for belongs to.

2. How to complete the Application Form

In completing the application form, please be advised to:

- (a) carefully read the General Information (GI) for which you intend to apply, and confirm if the objectives and contents are relevant to yours,
- (b) be sure to write in the title name of the course/seminar/workshop/project accurately according to the GI, which you intend to apply,
- (c) use a typewriter/personal computer in completing the form, of which the electronic



version is available on the web site: <u>http://www.jica.go.jp/</u>, or write in <u>block</u> <u>letters</u>,

- (d) fill in the form in **English**,
- (e) use \square or "x" to fill in the () check boxes,
- (f) attach a picture of the Nominee,
- (g) attach additional page(s) if there is insufficient space on the form,
- (h) prepare the necessary document(s) described in the General Information (GI), and attach it (them) to the form,
- (i) confirm the application procedure stipulated by your government, and
- (j) submit the original application form with the necessary document(s) to the responsible organization of your government according to the application procedure.

Any information that is acquired through the activities of the Japan International Cooperation Agency (JICA), such as the nominee's name, educational record, and medical history, shall be properly handled in view of the importance of safeguarding personal information.

3. Privacy Policy

1) Scope of Use

Any information used for identifying individuals that is acquired by JICA will be stored, used, or analyzed only within the scope of JICA activities. JICA reserves the right to use such identifying information and other materials in accordance with the provisions of this privacy policy.

2) Limitations on Use and Provision

JICA shall never intentionally provide information that can be used to identify individuals to any third party, with the following three exceptions:

- (a) In cases of legally mandated disclosure requests;
- (b) In cases in which the provider of information grants permission for its disclosure to a third party;
- (c) In cases in which JICA commissions a party to process the information collected; the information provided will be within the scope of the commissioned tasks.

3) Security Notice

JICA takes measures required to prevent leakage, loss, or destruction of acquired information, and to otherwise properly manage such information.



Training Programs under Technical Cooperation with the Government of Japan

Application Form for the JICA Training and Dialogue Program

OFFICIAL APPLICATION

(to be confirmed and signed by the head of the relevant department / division of the applying organization)

1. Title: (Please write down as shown in the General Information)

2. Number: (Please write down as shown in the General Information)									
J	0		-						

3. Country Name:

4. Name of Applying Organization:

5. Name of the Nominee(s):

1)	3)
2)	4)

Our organization hereby applies for the training and dialogue program of the Japan International Cooperation Agency and proposes to dispatch qualified nominees to participate in the programs.

Date:			Signature:		
Name:					
Designation / I	Position				
Department / [Division		Official Stamp		
Office Address	and	Address:			
Contact Inform	nation	Telephone:	Fax:	E-mail	:

Confirmation by the organization in charge (if necessary)

I have examined the documents in this form and found them true. Accordingly I agree to nominate this person(s) on behalf of our government.

Date:	Signature:	
Name:		
Designation / Position		Official Stamp
Department / Division		



Part A: Information on the Applying Organization

(to be confirmed by the head of the department / division)

1. Profile of Organization

1) Name of Organization:

2) The mission of the Organization and the Department / Division:

2. Purpose of Application

1) Current Issues: Describe the reasons for your organization claiming the need to participate in the training and dialogue program, with reference to issues or problems to be addressed.

2) Objective: Describe what your organization intends to achieve by participating in the training and dialogue program.



3) Future Plan of Actions: Describe how your organization shall make use of the expected achievements, in addressing the said issues or problems.

4) Selection of the Nominee: Describe the reason(s) the nominee has been selected for the said purpose, referring to the following view points; 1) Course requirement, 2) Capacity /Position, 3) Plans for the candidate after the training and dialogue program, 4) Plan of organization and 5) Others.



Part B: Information about the Nominee

(to be completed by the Nominee)

NOTE>>>The applicants for Group and Region Focused Training Program are required to fill in "Every Item". As for the applications for Country Focused Training Program including Counterpart Training Program and some specified International Dialogue Programs, it is required to fill in the designated "**required**" items as is shown below.

1. Title: (Please write down as shown in the General Information) (required)

2. Number: (Please write down as shown in the General Information) (required)											
J	0		-								

Attach the nominee's photograph (taken within the last three months) <u>here</u> Size: 4x6 (Attach to the documents to be submitted.)

3. Information about the Nominee(nos. 1-9 are all required)

1) Name of Nominee (as in the passport)

Family Name

First Name														
Middle Name														

2) Nationality			5) Date of Birth (please write out the						
(as shown in the passport)			English as in "April")						
3) Sex	() Male	() Female	Date	Month	Year	Age			
4) Religion									

6) Present Position and Current Duties

Organization							
Department / Division							
Present Position							
Date of employment by the	Date	Month	Year	Date of assignment to the	Date	Month	Year
present organization				present position			

7) Type of Organization

() National Governmental	() Local Governmental	() Public Enterprise
() Private (profit)	() NGO/Private (Non-profit)	() University
() Other ()	

8) Outline of duties: Describe your current duties



9) Contact Information

Office	Address:				
	TEL:	Mobile (Cell Phone):			
	FAX:	E-mail:			
	Address:				
Home	TEL:	Mobile (Cell Phone):			
	FAX:	E-mail:			
	Name:				
	Relationship to you:				
Contact person in emergency	Address:				
In enlergency	TEL:	Mobile (Cell Phone):			
	FAX:	E-mail:			

10) Others (if necessary)

4. Career Record

1) Job Record (After graduation)

	City/	Period			
Organization	Country	From	То	Position or Title	Brief Job Description
	Country	Month/Year	Month/Year		

2) Educational Record (Higher Education)(required)

	•	• •		,, ,		
		City/	Pei	riod		
	Institution	City/	From	То	Degree obtained	Major
		Country	Month/Year	Month/Year		
Ī						
Ī						
Ī						



Version 071011

3) Training or Study in Foreign Countries; please write your past visits to Japan specifically as much as possible, if any.

	City/	Per	riod				
Institution	Country	From	То	Field of Study / Program Title			
	Country	Month/Year	Month/Year				

5. Language Proficiency (required)

1) Language to be used in the progra	am (as in GI)			
Listening	() Excellent	()Good	()Fair	()Poor
Speaking	() Excellent	()Good	()Fair	() Poor
Reading	() Excellent	()Good	()Fair	() Poor
Writing	() Excellent	() Good	()Fair	() Poor
Certificate (Examples: TOEFL, TOEIC)				
2) Mother Tongue				
3)Other languages ()	() Excellent	() Good	()Fair	() Poor

¹ Excellent: Refined fluency skills and topic-controlled discussions, debates & presentations. Formulates strategies to deal with various essay types, including narrative, comparison, cause-effect & argumentative essays.

¹ Good: Conversational accuracy & fluency in a wide range of situations: discussions, short presentations & interviews.
² Compound complex sentences. Extended essay formation.
³ Fair: Broader range of language related to expressing opinions, giving advice, making suggestions. Limited compound compound complex sentences.

and complex sentences & expanded paragraph formation. ¹ Poor: Simple conversation level, such as self-introduction, brief question & answer using the present and past tenses.



6. Expectation on the applied training and dialogue program

1) Personal Goal: Describe what you intend to achieve in the applied training and dialogue program in relation to the organizational purpose described in Part A-2.

2) Relevant Experience: Describe your previous vocational experiences which are highly relevant in the themes of the applied training and dialogue program. (required)

3) Area of Interest: Describe your subject of particular interest with reference to the contents of the applied training and dialogue program. (required)

*7. Declaration (to be signed by the Nominee) (required)

I certify that the statements I made in this form are true and correct to the best of my knowledge.

- If accepted for the program, I agree:
- (a) not to bring or invite any member of my family (except for the program whose period is one year or more),
- (b) to carry out such instructions and abide by such conditions as may be stipulated by both the nominating government and the Japanese Government regarding the program,
- (c) to follow the program, and abide by the rules of the institution or establishment that implements the program,
- (d) to refrain from engaging in political activity or any form of employment for profit or gain,
- (e) to return to my home country at the end of the activities in Japan on the designated flight schedule arranged by JICA,
- (f) to discontinue the program if JICA and the applying organization agree on any reason for such discontinuation.
- (g) to consent to waive exercise of my copyright holder's rights for documents or products that are produced during the course of the project, against duplication and/or translation by JICA, as long as they are used for the purposes of the program.

Date:	Signature:
	Print Name:



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MEDICAL HISTORY AND EXAMINATION

1. Present Status

(a) Do you currently use any drugs for the treatment of a medical condition? (Give name & dosage.)

() No	() Yes >> Na), Quantity						
	()						
(b) Are you pregnant?								
() No	()No ()Yes (months)							
(c) Are yo	u allergic to any	medication or foo	d?					
() No	() Yes >>>	()	() Food	() Other:		
Medication								
(d) Please	(d) Please indicate any needs arising from disabilities that might necessitate additional support or facilities.							

(

Note: Disability does not lead to exclusion of persons with disability from the program. However, upon the situation, you may be directly inquired by the JICA official in charge for a more detailed account of your condition.

2. Medical History

(a) Have you had any significant or serious illness? (If hospitalized, give place & dates.)

Past:	() N	o () Yes>>Name of illness (), Place & dates
		()	
Present:	() N	o () Yes>>Present Condition	
		()
(b) Have y	/ou ever	been a	a patient in a mental hospital or	been treated by a psychiatrist?
Past:	() N	o () Yes>>Name of illness (), Place & dates
		()	
Present:	() N	o () Yes>>Present Condition	

(c) High blood pressure

Past:	() No	() Yes		
Present:	() No	() Yes>>Present Condition () mm/Hg to () mm/Hg

(d) Diabet	(d) Diabetes (sugar in the urine)									
Past:	() No	() Yes							
Present:			()	Yes>>Present		Condition			
	() No	()				
			Are you taking any m	edicine or insulin?		() No	() Yes			

(e) Past History: What illness(es) have you had previously?

() Stomach and	() Liver Disease	() Heart Disease	() Kidney Disease				
Intestinal Disorder							
() Tuberculosis	() Asthma	() Thyroid Problem					
() Infectious Disease >:	() Infectious Disease >>> Specify name of illness						
()					
() Other >>> Specify							
()				

(e') Has this disease been cured?

		() No (Specify name of illness)	
() Yes	Present Condition:	
		()



3. Other: Any restrictions on food and behavior due to health or religious reasons?

I certify that I have read the above instructions and answered all questions truthfully and completely to the best of my knowledge.

I understand and accept that medical conditions resulting from an undisclosed pre-existing condition may not be financially compensated by JICA and may result in termination of the program.

Date:	Signature:
	Print Name: